#### FISCAL YEAR 2013 BUDGET

#### **Fund Summary**

Fund Name : Health Benefits
Business Area Name : Human Resources

Fund No./Bus. Area No. : 9000 / 8000

	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
Beginning Fund Balance	2,837,674	2,837,674	(5,826,670)
Current Revenues	303,702,572	296,999,143	343,881,163
Total Available Resources	306,540,246	299,836,817	338,054,493
Maintenance and Operations	297,877,121	305,663,487	344,215,931
Total Expenditures	297,877,121	305,663,487	344,215,931
Planned Ending Fund Balance	8,663,125	(5,826,670)	(6,161,438)
Total Budget	306,540,246	299,836,817	338,054,493

Subsequent to a highly competitive proposal process, effective May 1, 2011, the City awarded CIGNA a three year contract with two one-year renewal options for administrative services only (ASO). The new health benefits model is composed of four plans, all of which have heavy emphasis on a wellness component, and includes; 1) a limited network HMO-type plan, 2) an open access PPO-type plan with no out-of-network coverage, 3) a Consumer Driven high deductible Health Plan (CDHP), partnered with a Health Reimbursement Account, and 4) a special plan for retirees not eligible for Medicare, mostly those under age 65, who live outside the limited network service area but who live in Texas. The Plan combines the copayment benefits of the limited plan and the network and contributions of the open access plan.

The City continues to provide six Medicare plans with five different vendors, and has made these plans mandatory for all retirees over age 65 who are eligible for Medicare. The medical plans are supported by contributions from the City and subscribers. The Fund also includes two dental plans, funded entirely by participants, a dental health maintenance organization (DHMO) and dental indemnity plan. Basic Life Insurance is paid by the City and Voluntary Life Insurance is paid by the subscribers. A Healthcare Flexible Spending Account (HFSA), in addition to the Dependent Care Account, is also in the Health Benefits Fund. Employees and the City benefit from the pre-tax advantages.

Simultaneously with implementation of the new health benefits vendor, the City changed its funding method from fully insured to self-insured. Both individual and aggregate stop-loss coverage have been purchased to limit the financial risk of catastrophic claims. Enrollment distribution in the medical plans is predicted to be 80% in the limited network plan, 17% in the open access plan, and 3% in the CDHP.

#### Dental Insurance

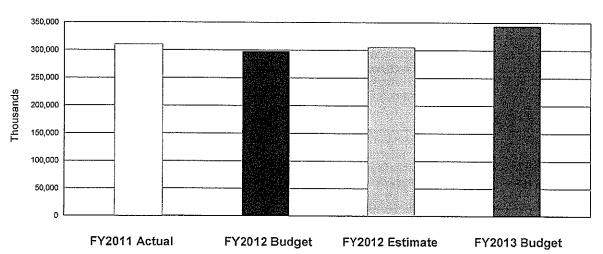
Effective May 1, 2011, the City awarded a three year contract with two one year renewal options to United Healthcare Insurance Company to provide dental benefits for employees and retirees. Participants pay the full cost for the coverage. The City retained the current plan model: a managed care (DHMO) plan and an indemnity plan with an underlying network of dentists providing discounted fees. There is no cost to the City for the dental program. Plan participants pay the full premium. FY2013 DHMO and Indemnity rates will the same as FY2012.

### Life Insurance

Effective October 1, 2008, the City awarded a three year contract with two one-year renewal options to Standard Insurance Company. Standard offered the most competitive proposal to improve benefits and reduced the basic life insurance premium rate by 54%. Under such contract, the Basic Coverage is one times basic salary of the employee and the rates are guaranteed for three years and extendable for two optional years. Premiums for Basic Coverage are paid for by the City, with employees funding Voluntary Coverage.

Dusiness Are	ea Budget Summary							
Fund Name Business Are Fund No./Bus	-	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget			
	Personnel Services	3,170,168	3,451,769	3,451,769	3,961,985			
	Supplies	47,585	107,500	107,500	110,900			
	Other Services and Charges	306,992,294	294,295,452	302,081,818	340,130,146			
	Non-Capital Equipment	4,621	22,400	22,400	12,900			
Expenditures	Total M & O Expenditures	310,214,668	297,877,121	305,663,487	344,215,931			
	Debt Service & Other Uses	0	0	0	0			
	Total Expenditures	310,214,668	297,877,121	305,663,487	344,215,931			
Revenues		309,400,381	303,702,572	296,999,143	343,881,163			
Staffing	Full-Time Equivalents - Civilian Full-Time Equivalents - Classified Full-Time Equivalents - Cadets Total Full-Time Equivalents - Overtime	68.2 0.0 0.0 68.2 0.6	48.0 0.0 0.0 48.0 0.1	46.1 0.0 0.0 46.1 0.1	49.9 0.0 0.0 49.9 0.0			
Significant Budget Changes and Highlights	as the internal administrative planning and operations support.  o Enhanced staff to establish self-insured accounting requirements, reporting and internal controls.							





## FISCAL YEAR 2013 BUDGET —

#### **Division Mission and Performance Measures**

Fund Name : Health Benefits
Business Area Name : Human Resources

Fund No./Bus Area No. : 9000 / 8000

## Name: HR - Benefits Administration -- 800012

Mission: Provide a Healthcare Delivery System for which the City manages current and escalating costs within the City's fiscal constraints; help members achieve health improvement by providing easy access to safe, cost-effective, high-quality healthcare and health-improvement tools that help to protect their finances against health-related risks; and well-being through wellness programs.

Goal: Maintain and analyze health benefits delivery plan, monitor contract compliance, analyze the fund's financial status, and educate employees on how to inform consumers of their City-sponsored health and welfare plans; while utilizing a holistic wellness approach to improve the quality of lives of our employees in the physical, mental, and social dimensions.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Employee Education/Lifestyle Management Meetings	506	500	1200
Employee Education Encounters/Screenings	N/A	3,700	19,000
Members/Vendor Inquiries/Changes	50,000	58,000	44,000
Wellness Engagement Phase I & II	N/A	14,500	19,000

#### Name: HR - Employee Assistance Program -- 800013

Mission: The EAP is a confidential, no cost service for City employees, retirees and their families. Encourage ongoing individual and organizational development, while contributing to the health and well-being of the City of Houston. EAP does this by providing grief counseling and coaching services, conciliation services, crisis intervention, assessment and referral, education and training programs, and supervisory staff, and team consultation.

Goal: Promote a productive workforce by reducing employee problems of a personal nature; train supervisors to recognize problem employees and refer to the EAP; and support a drug and violence free work place. Consult with managers to improve morale, productivity and workplace well being.

013 Budget	F	FY2012 Estimate	FY2011 Actual	Performance Measures
120		90	171	Supervisory training
800		700	693	Assess and Refer employees
600		1,000	2,897	Employee oriented/seminar attendance

#### Name: HR - Communications -- 800014

Mission: As a tool for employee engagement, empowerment and communication, we provide accurate information including citywide news, benefits guidance and other important, need-to-know information, recognize employees for exemplary work, and create a framework for employees to give back to the community through the Combined Municipal Campaign.

Goal: Communicate to employees their role in the organization and the importance of providing excellent customer service. Instill pride in being a city employee. Educate employees and retirees about being active healthcare consumers. Educate employees about wellness initiatives and available programs. Engage employees, improve employee morale, foster teamwork and recognize employee achievements programs.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Wellness communications	N/A	12	12
Combined Municipal Campaign	1	1	1
Public Service Recognition	1	1	1
Benefits communications	16	10	2
Newsletters	3	9	` 10

FISCAL YEAR 2013 BUDGET -

## **Division Mission and Performance Measures**

**Fund Name** 

Health Benefits

Business Area Name

Human Resources

Fund No./Bus Area No. :

9000 / 8000

# Name: HR - Benefits Financial/Reporting -- 800015

Mission: To manage a self-insured financial system that is reponsive, accurate, timely and protects the city assets.

Goal: Provide, prepare and review financial documents accurately and in a timely manner.

Post, analyze, monitor, prepare and review financial documents associated with employee/retiree benefits and long term disability.

Performance Measures	FY2011 Actual	FY2012 Estimate	FY2013 Budget
Prepare monthly financial report	12	12	12
Prepare budget	1	1	1

## **Division Summary**

**Fund Name Business Area Name** 

: Health Benefits **Human Resources** 

Fund No./Bus Area No. : 9000 / 8000

	EVO	44 A	EV00	(0 F-4:4-	EV204	O Durkersk
Division Description	FTEs	11 Actual Cost \$	FTEs	12 Estimate Cost \$	FTEs	3 Budget Cost \$
HR - Benefits Administration 800012	L1E2	COSLO	1.112	C031 \$	1123	<b>Ο</b> 03ι ψ
Administer and analyze City-sponsored benefits by utilizing a customer focused approach for employees, retirees, and their dependents to create a healthy culture throughout the City of Houston that positively affects employee productivity and morale, leading to the City being an "employer of choice."	52.0	2,694,907	28.6	2,956,669	32.4	3,756,939
HR - Employee Assistance Program 800013						
Offer confidential assessment, referral and short-term counseling to employees with personal concerns that may adversely affect work performance. Serve as a leader in compliance with the Drug Free Workplace Act. Provide consultation and education to supervisors/managers. Serve as a key resource in the prevention and management of workplace violence.	4.0	378,564	4.0	391,494	4.0	616,780
HR - Communications 800014						
Communicate to employees their roles in the organization and the importance of providing excellent customer service. Improve employee morale, foster teamwork, recognize employee achievements, inform citizens about City services.	5.0	447,459	5.5	496,613	5.5	548,694
HR - Benefits Financial/Reporting 800015						
Assist in the design, maintenance and interpretation of management reports on operational and financial matter. Prepare the budget and monitor the various benefit plans' financial impact.	7.2	306,693,738	8.0	301,818,711	8.0	339,293,518
Total	68.2	310,214,668	46.1	305,663,487	49.9	344,215,931
T Otal	00.2	310,217,000	70.1	500,000,407		344,210,001

## FISCAL YEAR 2013 BUDGET-

## **Business Area Roster Summary**

Fund Name Business Area Name Health Benefits Human Resources

Fund No./Bus Area No. :

9000 / 8000

Job Description	Pay Grade	FY2012 Current Budget FTE	FY2013 Budget FTE	Change
ACCOUNTING SERVICES SUPERVISOR	17	1.0	0.0	(1.0)
ADMINISTRATIVE AIDE	10	1.0	0.0	(1.0)
ADMINISTRATIVE ASSISTANT	17	5.0	6.0	1.0
ADMINISTRATIVE ASSOCIATE	13	1.0	0.0	(1.0)
ADMINISTRATIVE COORDINATOR	24	2.0	3.0	1.0
ADMINISTRATIVE SPECIALIST	20	2.0	2.0	
ADMINISTRATIVE SUPERVISOR	22	2.0	4.0	2.0
ASSISTANT DIRECTOR-HUMAN RESOURCES (EXE LEV)	32	0.0	1.0	1.0
COMMUNICATIONS SPECIALIST SUPERVISOR	23	1.0	1.0	
CUSTOMER SERVICE CLERK	10	1.0	2.0	1.0
CUSTOMER SERVICE REP. I	13	1.0	1.0	
CUSTOMER SERVICE REP. II	15	3.0	2.0	(1.0)
DEPUTY DIRECTOR (EXE LEV)	34	2.0	1.0	(1.0)
DIVISION MANAGER	29	1.0	2.0	1.0
EAP MANAGER	26	1.0	1.0	•
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	
FINANCIAL ANALYST III	21	1.0	1.0	
FINANCIAL ANALYST IV	25	1.0	0.0	(1.0)
GRAPHIC DESIGNER	17	1.0	1.0	(7.4)
HUMAN RESOURCES ASSISTANT	13	4.0	4.0	
HUMAN RESOURCES MANAGER	27	1.0	0.0	(1.0)
HUMAN RESOURCES SPECIALIST	17	1.0	1.0	<b>(</b> · · - <b>/</b>
HUMAN RESOURCES SUPERVISOR	24	1.0	1.0	
MANAGEMENT ANALYST III	21	0.0	1.0	1.0
SENIOR CLERK	8	1.0	0.0	(1.0)
SENIOR COMMUNICATIONS SPECIALIST	20	2.0	2.0	<b>(</b> · · - <b>/</b>
SENIOR COUNSELOR	22	2.0	2.0	
SENIOR HUMAN RESOURCES GENERALIST	21	1.0	0.0	(1.0)
SENIOR PUBLIC HEALTH EDUCATOR	18	0.0	2.4	2.4
SENIOR STAFF ANALYST	28	2.0	2.0	
STAFF ANALYST	26	4.0	3.0	(1.0)
STUDENT INTERN II	10	0.0	0.5	0.5
SYSTEMS ACCOUNTANT III	27	1.0	2.0	1.0
Total FTEs		48.0	49.9	1.9
Less adjustment for Civilian Vacancy Factor		0.0	0.0	0.0
Full-Time Equivalents		48.0	49.9	1.9

## **Business Area Revenue Summary**

Fund Name : Health Benefits
Business Area Name : Human Resources
Fund No./Bus Area No. : 9000 / 8000

Commit Item Description	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
8000120001 Benefits Administration			
432010 Interest on Pooled Investments	180,000	361,728	200,000
8000150003 Texan Plus (SelectCare of Texas)		·	ŕ
429030 Retirees - City Insurance Contribution	2,043,611	1,183,344	1,266,140
429080 Retirees Insurance Contribution	631,544	342,584	445,813
Total Texan Plus (SelectCare of Texas)	2,675,155	1,525,928	1,711,953
8000150004 Texas HealthSprings			
429030 Retirees - City Insurance Contribution	2,334,189	1,503,815	1,518,288
429080 Retirees Insurance Contribution	722,475	377,251	526,289
Total Texas HealthSprings	3,056,664	1,881,066	2,044,577
8000150005 Retiree Plan A			
429080 Retirees Insurance Contribution	2,900	2,852	2,900
8000150006 Active Employee - PPO			
434505 Prior Year Expenditure Recovery	0	214,393	0
8000150009 Dental DHMO			
429040 Active Employees-Insurance Contribution	2,693,530	2,734,705	2,787,866
429080 Retirees Insurance Contribution	530,233	512,582	536,392
Total Dental DHMO	3,223,763	3,247,287	3,324,258
8000150010 Dental Indemnity			
429040 Active Employees-Insurance Contribution	4,379,192	4,706,743	4,689,046
429080 Retirees Insurance Contribution	1,854,174	1,675,351	1,725,432
Total Dental Indemnity	6,233,366	6,382,094	6,414,478
8000150011 Dependent Care Reimbursement			
429050 Active Employees Dependent Care	240,000	250,000	260,000
8000150012 Health Flexible Spending Account	,	,	•
429055 Active Employees-Health Flex Account	1,200,000	2,000,000	2,100,000
8000150013 Employee Basic Life			
429020 Active Employees-City Insurance Contrib.	646,812	628,283	674,032
8000150014 Active Employee Voluntary Life			
429040 Active Employees-Insurance Contribution	5,003,909	5,024,400	5,105,140
8000150015 Retiree Voluntary Life \$5,000			
429080 Retirees Insurance Contribution	30,030	31,337	33,045
8000150017 Kelsey HMO			
429030 Retirees - City Insurance Contribution	1,315,922	2,133,043	2,815,864
429080 Retirees Insurance Contribution	383,885	608,512	976,795
Total Keisey HMO	1,699,807	2,741,555	3,792,659
8000150019 Kelsey POS (Point-of-Service)			
429030 Retirees - City Insurance Contribution	405,695	576,398	746,961
429080 Retirees Insurance Contribution	124,260	149,391	268,809
Total Kelsey POS (Point-of-Service)	529,955	725,789	1,015,770
8000150020 UHC Medicare			
429030 Retirees - City Insurance Contribution	1,766,731	3,938,648	4,379,339
429080 Retirees Insurance Contribution	571,594	1,165,335	1,611,203
Total UHC Medicare	2,338,325	5,103,983	5,990,542
8000150021 AETNA ESA PPO			•
	4 40 4 5 4 4	0.000.400	4.040.005
429030 Retirees - City Insurance Contribution	4,164,544	3,869,182	4,040,235

#### **Business Area Revenue Summary**

Fund Name : Health Benefits

Business Area Name : Human Resources

Fund No./Bus Area No. : 9000 / 8000

Total CIGNA - Out of Area

Total Human Resources

Commit FY2012 FY2013 FY2012 Item **Current Budget** Description **Estimate** Budget Total AETNA ESA PPO 5,511,801 5,032,791 5,522,013 8000150022 CIGNA Kelseycare - EPO Limited 429020 Active Employees-City Insurance Contrib. 80,565,117 138,606,036 171,066,794 429030 Retirees - City Insurance Contribution 9,284,345 12,242,514 13,984,906 429040 Active Employees-Insurance Contribution 17,502,084 29,395,418 35,640,277 429080 Retirees Insurance Contribution 11,550,291 14,382,885 16,991,679 429110 Active Employee Health Surcharge 0 189,946 310,175 Total CIGNA Kelseycare - EPO Limited 118,901,837 194,816,799 237,993,831 8000150023 CIGNA Open Access Plan - EPO Full 429020 Active Employees-City Insurance Contrib. 77,694,967 34,351,427 33,363,967 429030 Retirees - City Insurance Contribution 3,512,320 2,529,833 2,490,740 429040 Active Employees-Insurance Contribution 27,071,630 11,551,190 10,962,055 429080 Retirees Insurance Contribution 15,713,905 8,158,889 8,499,385 429110 Active Employee Health Surcharge 94,867 0 154,850 Total CIGNA Open Access Plan - EPO Full 123,992,822 56,686,206 55.470.997 8000150024 CIGNA Consumer Driven Health Plan 429020 Active Employees-City Insurance Contrib. 18,112,172 5.199.197 5,606,485 429030 Retirees - City Insurance Contribution 2,284,036 1,591,102 1,857,971 429040 Active Employees-Insurance Contribution 2,272,619 658,195 666,268 429080 Retirees Insurance Contribution 2,103,722 1,378,570 1,791,478 429110 Active Employee Health Surcharge 6,067 O 9,975 Total CIGNA Consumer Driven Health Plan 24,772,549 8,833,131 9,932,177 8000150025 CIGNA - Out of Area 429030 Retirees - City Insurance Contribution 770,715 558,405 523,162 429080 Retirees Insurance Contribution 2,692,162 951,116 1,769,629

3,462,877

303,702,572

1,509,521

296,999,143

2.292.791

343,881,163

## **Business Area Expenditure Summary**

Fund Name : Health Benefits Business Area Name : Human Resources

Fund No./Bus. Area No. : 9000 / 8000

Commit Item Description	FY2011 Actual	FY2012 Current Budget	FY2012 Estimate	FY2013 Budget
500010 Salary Base Pay - Civilian	2,271,716	2,454,858	2,454,858	2,690,207
500030 Salary Part Time - Civilian	0	1,748	1,748	138,482
500060 Overtime - Civilian	31,395	4,484	4,484	0
500110 Bilingual Pay - Civilian	6,211	3,906	3,906	5,424
500180 Temporary Employees	331	0	0	0
501070 Pension - Civilian	348,029	438,662	438,662	575,705
501120 Termination Pay - Civilian	59,376	73,062	73,062	0
501160 Vehicle Allowance - Civilian	4,216	745	745	0
502010 FICA - Civilian	165,508	186,316	186,316	214,908
503010 Health Ins-Act Civilian	246,639	249,136	249,136	296,891
503015 Basic Life Insurance - Active Civilian	1,300	1,453	1,453	1,598
503050 Health/Life Insurance - Retiree Civilian	27,768	24,313	24,313	21,217
503060 Long Term Disability-Civilian	27	3,633	3,633	3,995
503090 Workers Compensation-Civilian-Admin	7,652	8,999	8,999	11,948
503100 Workers Compensation-Civilian-Claim	0	454	454	0
504030 Unemployment Claims - Administration	0	0	0	1,610
Total Personnel Services	3,170,168	3,451,769	3,451,769	3,961,985
511040 Audiovisual Supplies	0	1,500	1,500	1,000
511045 Computer Supplies	9,222	17,700	17,700	14,400
511050 Paper & Printing Supplies	7,048	16,200	16,200	17,400
511055 Publications & Printed Materials	415	5,100	5,100	6,600
511060 Postage	18,084	35,700	35,700	35,700
511070 Miscellaneous Office Supplies	18,424	19,400	19,400	22,800
511110 Fuel	0	300	300	1,000
511150 Miscellaneous Parts & Supplies	(5,608)	11,600	11,600	12,000
Total Supplies	47,585	107,500	107,500	110,900
520100 Temporary Personnel Services	21,212	76,229	76,229	55,000
520108 Information Resource Services	0	2,000	2,000	6,000
520109 Medical Dental & Laboratory Services	62	100	100	100
520110 Management Consulting Services	509,941	445,000	445,000	445,000
520114 Miscellaneous Support Services	14,049	19,000	19,000	75,000
520115 Real Estate Lease/Office Rental	138,210	168,210	168,210	168,210
520119 Computer Equipment/Software Maintenance	11,597	5,500	5,500	209,500
520121 IT Application Svcs	12,762	43,182	43,182	66,458
520122 Office Equipment Services	0	500	500	500
520123 Vehicle & Motor Equipment Services	0	500	500	1,900
520126 Construction Site Work Services	58,544	10,000	10,000	15,000
520515 Print Shop Services	34,835	12,000	12,000	17,300
520520 Printing & Reproduction Services	111,165	117,300	117,300	126,400
520605 Advertising Services	901	2,500	2,500	6,200
520705 Insurance Fees	659,285	629,017	629,017	674,500
520765 Membership & Professional Fees	3,532	6,500	6,500	9,626
520770 Insurance Administration Fees	203,282	0	0	0
520771 Cigna - Active Ins Administration Fees	1,136,716	7,387,890	7,387,890	7,701,970
520772 Cigna - Reti <65 Ins Administration Fees	233,324	1,592,781	1,592,781	1,679,931
520773 Cigna - Reti >65 No Med Ins Admin Fees	3,241	27,919	27,919	36,105
520774 Cigna - Reti >65 with Med Ins Admin Fees	8,596	24,274	24,274	7,091
520805 Education & Training	6,593	22,000	22,000	35,000
520905 Travel - Training Related	224	7,000	7,000	19,000
520910 Travel - Non-Training Related	4,058	8,500	8,500	11,000
521605 Data Services	3,685	6,833	6,833	9,662
521610 Voice Services	16,556	35,700	35,700	36,576

## **Business Area Expenditure Summary**

Fund Name : Health Benefits
Business Area Name : Human Resources

Fund No./Bus. Area No. : 9000 / 8000

Commi	it Description	FY2011	FY2012	FY2012	FY2013
Item		Actual	Current Budget	Estimate	Budget
	Voice Equipment	321	992	992	1,226
	Voice Labor	105	688	688	506
	GIS Revolving Fund Services	1,441	1,728	1,728	1,728
	Office Equipment Rental	9,605	8,500	8,500	8,500
	Parking Space Rental	27,431	24,372	24,372	25,272
	Legal Services	2,104	25,000	25,000	25,000
	Metro Commuter Passes	15,771	17,500	17,500	18,000
	Miscellaneous Other Services & Charges	12,232	10,000	10,000	209,400
	Wellness Initiative	114,840	160,000	160,000	160,000
	Employee Premiums	189,501,858	7,274,133	7,274,133	7,465,140
	Retiree Premiums	54,916,188	16,387,767	16,387,767	19,222,925
	Medicare Health Plan Alternative	83	0	0	0
	Stop loss Premiums	389,699	0	0	0
	Cigna - Active Individual Stop Loss Fees	561,778	3,802,008	3,802,008	4,698,540
	Cigna - Retiree <65 Indv Stop Loss Fees	113,161	807,663	807,663	1,006,005
	Cigna - Retiree >65 No Med Indv Stop Loss Fees	1,501	13,590	13,590	20,559
	Cigna - Retiree >65 with Med Indv Stop Loss Fees	0	2,920	2,920	10,164
	Cigna - Active Aggregate Stop Loss Fees	1,234,266	8,166,761	8,166,761	9,172,527
522531	Cigna - Retiree<65 Aggregate Stop Loss Fees	248,622	1,735,012	1,735,012	1,963,930
	Cigna - Retiree>65 No Med Aggr Stop Loss Fees	3,300	29,044	29,044	40,135
	Cigna - Retiree>65 with Med Aggr Stop Loss Fees	0	6,017	6,017	19,842
	Cigna - Retiree>65 with Medi Hlth Care Acct	0	1,435	1,435	1,435
	Cigna - Retiree<65 Health Care Acct	0	225,666	225,666	230,681
	Cigna - Active Health Care Account	0	444,139	444,139	448,162
	Cigna - Retiree>65 No Medi Hlth Care Acct	0	3,600	3,600	3,600
	Active Employee Incurred Claims	11,791,489	7,456,099	7,456,099	7,476,912
522610	Retiree Insurred Claims	4,757,709	2,173,281	2,173,281	2,261,824
	Retiree "A" Medical Claims	908	0	0	0
	Cigna - Active Medical Claims Expense	34,152,591	197,159,614	203,696,095	232,043,253
	Cigna - Retiree<65 Medical Claims Expense	5,402,019	35,530,250	36,708,198	40,133,494
522635	Cigna - Retiree>65 No Med Medical Claims Expens	147,346	1,171,473	1,210,312	1,714,321
	Cigna - Retiree>65 with Med Medical Claims	393,556	998,309	1,031,407	326,080
522722	KRONOS Service Chargeback	0	1,456	1,456	1,456
522780	Interfund Photo Copy Services	0	6,000	6,000	6,500
Total	Other Services and Charges	306,992,294	294,295,452	302,081,818	340,130,146
551010	Non-Capital Office Furniture & Equipment	4,621	10,500	10,500	2,000
	Non-Capital Computer Equipment	0	8,900	8,900	9,900
	Non-Capital Communication Equipment	Ö	3,000	3,000	1,000
Total	Non-Capital Equipment	4,621	22,400	22,400	12,900
Gra	nd Total Expenditures	310,214,668	297,877,121	305,663,487	344,215,931
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